

# **Emergency Departments**

### **Hospital Quarterly:**

Performance of NSW public hospitals

### January to March 2014

There were 614,438 patient visits to NSW public hospital emergency departments (EDs) during January to March 2014, 2% more than the same quarter in 2013.

The number of patients arriving by ambulance increased by 2% compared to the same quarter last year. The percentage of these patients transferred from the care of ambulance paramedics into the care of ED clinicians within 30 minutes of arrival is 88%, higher than the same time last year (84%).

The median times to start treatment for each triage category are unchanged or slightly shorter compared with the same quarter one year ago

and the 95th percentile times to start treatment have decreased by three minutes (triage 2), 15 minutes (triage 3), 18 minutes (triage 4), and 17 minutes (triage 5).

In this quarter, 73% of all patients left the ED within four hours, which is a seven percentage point increase from the same quarter last year.

This edition of Hospital Quarterly sees 21 additional hospitals included in emergency department reporting. These are mostly smaller hospitals that have changed their data collection systems and now have five quarters of stable data available in the state data collection. Their inclusion increases the total activity recorded for NSW overall and for the affected LHDs, from January-March 2013 onwards. Therefore numbers vary from those previously reported and comparisons to results prior to Jan-March 2013 in this report should be interpreted with caution. Please refer to Technical Supplement January to March 2014 for further details.

Information at the hospital, LHD and peer group level from this issue of Hospital Quarterly will also be available for viewing and downloading on the Bureau's new online interactive tool Healthcare Observer. Visit www.bhi.nsw.gov.au/healthcareobserver

During the quarter	Jan-Mar 2013	Jan-Mar 2014	The difference
All emergency department attendances	602,415	614,438	12,023 (+2%)
All arrivals at NSW hospitals by ambulance	135,798	138,653	2,855 (+2%)
Emergency attendances that were categorised as triage 2	60,095	65,410	5,315 (+9%)
Median time to start treatment for triage 2 patients	8 mins	8 mins	unchanged
People leaving the ED within four hours of presentation	66%	73%	+7 percentage points
Admissions to hospital from NSW EDs	157,902	164,851	6,959 (+ 4%)

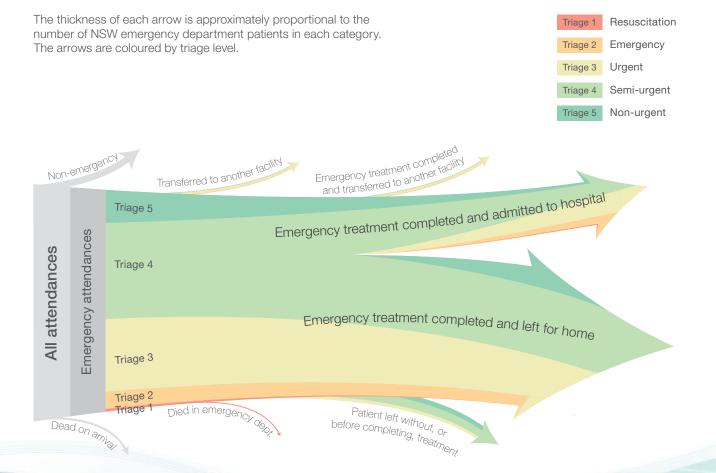
### **Emergency department journeys**

Most patients attend a NSW ED to receive treatment for an injury or acute illness. Emergency patients are 'triaged' by specialist clinical staff after they arrive in ED and are allocated to one of five categories, depending on how urgently they require care. Each triage category has a recommended maximum time that the patient should wait to be seen by a healthcare professional.

What happens next depends on the clinical needs of patients. Patients from the most urgent triage categories (triage categories 1 and 2) are given priority and care typically begins immediately upon arrival. Patients from the less urgent triage categories (3 to 5) typically complete triage and administrative processes before treatment begins.

The majority of patients leave the ED after their treatment is complete or when they are admitted to hospital. Some patients are transferred to other hospitals or choose not to wait to begin or complete treatment. The journeys of all these patients during the January to March 2014 quarter are presented in this report and are summarised in Figure 1.

Figure 1: Summary of patients' journeys through NSW emergency departments



# **Emergency attendances and admissions** over time

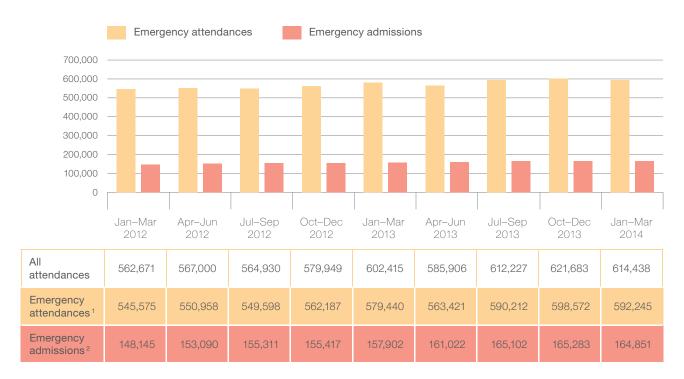
In the January to March 2014 quarter there were 592,245 emergency attendances. This two per cent increase on the same quarter one year ago (579,440) maintains the overall increasing trend of the past two years (Figure 2).

Over the same time, the number of emergency admissions from EDs has been increasing. This

quarter there were 164,851 admissions. This is four per cent higher than the same quarter one year ago (157,902).

The number of ED attendances has continued to increase over the past two years.

Figure 2: Emergency attendances and admissions from NSW emergency departments, January to March 2012 to January to March 2014



- 1. Emergency attendances are ED visits for emergencies, unplanned return visits or disaster.
- 2. Admissions refers to emergency attendances that were admitted through the emergency department.

Note: Attendance and admission counts in this table are based on increasing numbers of EDs over time, so changes in trend in this table over time should be interpreted with caution. For more information, see the Bureau of Health Information's Technical Supplement: Emergency department measures, January to March 2013.

Note: The emergency department activity reported here includes only the 121 facilities for which electronic data are reported. These facilities cover approximately 89% of NSW emergency department activity.

**Note:** Numbers may differ from those previously reported due to differences in when data were extracted from the emergency department information system and in definitions of patient cohorts.

## Arriving at the emergency department

#### **Emergency attendances this quarter**

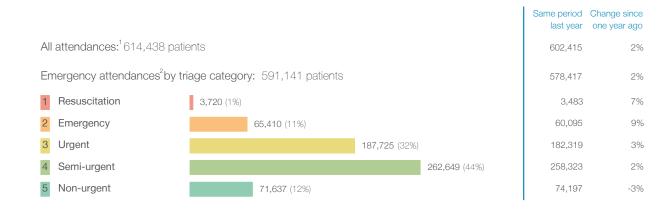
There were 614,438 attendances at NSW EDs during January to March 2014 (Figure 3).

While almost all (96%) of these visits were considered 'emergency attendances', 23,297 (4%) patients attended for non-emergency reasons, such as a planned return visit, attending an outpatient clinic or pre-arranged admission to hospital. The percentage of patients attending NSW EDs for non-emergency reasons is similar to the same quarter last year.

A breakdown of emergency attendance figures shows that patients in the resuscitation category (triage 1) accounted for 1% of all people triaged in NSW EDs, 11% were triaged in the emergency category (triage 2), 32% were categorised as urgent (triage 3) 44% were semi-urgent (triage 4) and 12% were non-urgent (triage 5).

In this quarter there was an increase in triage 1, 2, 3 and 4 attendances and a slight decrease in triage 5 compared to the same quarter 12 months ago.

Figure 3: Attendances at NSW emergency departments, January to March 2014



- 1. All emergency and non-emergency attendances at the emergency department (ED).
- 2. All attendances that have a triage category and are coded as emergency presentations or unplanned return visits or disaster.

Note: All percentages rounded to whole numbers and therefore percentages may not add to 100%.

Note: Emergency department activity include 121 facilities for which electronic data are reported. This covers approximately 89% of NSW emergency activity.

# Transfer of care from ambulance to emergency department

In January to March 2014 there were 138,653 arrivals by ambulance at NSW hospitals. This is an increase of 2% over the same quarter last year.

For patients who arrive at the ED by ambulance, the time it takes for responsibility for their care to be transferred from ambulance paramedics to ED clinicians is measured and called transfer of care time.

Transfer of care time can only be determined when the ambulance service records the patient's time of arrival at the ED and this record can be matched to records held by the ED that show the time at which the patient's care was transferred to the ED staff. We are reporting transfer of care for matched records only. In January to March 2014 there were 121,245 people who arrived at the ED by ambulance and had a transfer of care time.

Results for hospitals that have more than 30% of records unmatched should be interpreted with caution and are identified in Appendix tables 1a and 1b. Hospitals with fewer than 50 ambulance arrivals have had their results suppressed but are included in the state totals.

In NSW there is a target of 30 minutes within which 90% of ambulance arrivals should have their care transferred to ED clinicians. In this quarter, 88% of patients arriving at NSW EDs by ambulance had their care transferred within 30 minutes.

The median transfer of care time has improved by one minute (from 13 minutes in January to March 2013 to 12 minutes in this guarter).

Off stretcher time measures the length of time from the ambulance's arrival at the emergency department to the paramedics returning to their vehicle and having completed a range of tasks to prepare the ambulance for the next assignment. In this quarter, the median off-stretcher time was unchanged from the same time last year (26 minutes).

The percentage of ambulance arrivals with a transfer of care time within 30 minutes continues to improve.

Figure 4: Measures relating to ambulance arrivals at ED, January 2013 to March 2014

	Jan-Mar 2013	Apr–Jun 2013	Jul-Sep 2013	Oct-Dec 2013	Jan-Mar 2014
All ambulance arrivals	135,798	136,457	144,407	142,191	138,653
Ambulance Arrivals with transfer of care time <sup>1</sup>	115,040	116,590	122,801	123,148	121,026
Per cent of arrivals with transfer of care within 30 mins <sup>1</sup>	84%	83%	80%	87%	88%
Median transfer of care time¹ (minutes)	13	13	14	12	12
Median off stretcher time¹ (minutes)	26	27	27	26	26

Calculated for records that can be matched.
 Source: Data provided by Ministry of Health on 17 April 2014.

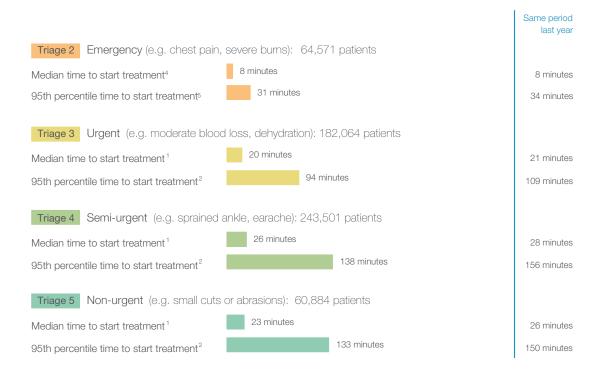
### Time to start treatment performance

In January to March 2014, the median times to start treatment were unchanged or slightly shorter compared with the same quarter in 2013 (Figure 5). The median time to start treatment for the emergency category (triage 2) remains unchanged at eight minutes, the urgent category (triage 3) one minute less at 20 minutes, the semi-urgent category (triage 4) two minutes less at 26 minutes and the non-urgent category (triage 5) three minutes less at 23 minutes.

The 95th percentile times to start treatment were lower in each triage category. This quarter, 95% of patients began treatment within:

- 31 minutes, three minutes shorter than one year ago (triage 2)
- 94 minutes, 15 minutes shorter than one year ago (triage 3)
- 138 minutes, 18 minutes shorter than one year ago (triage 4)
- 133 minutes, 17 minutes shorter than one year ago (triage 5).

Figure 5: Waiting times for treatment in NSW emergency departments, January to March 2014



- 1. The median is the time by which half of patients started treatment. The other half of patients took equal to or longer than this time.
- 2. The 95th percentile is the time by which 95% of patients started treatment. The final 5% of patients took equal to or longer than this time.

**Note:** Treatment time is the earliest time recorded when a healthcare professional gives medical care for the patient's presenting problems.

# Time to treatment: patterns over time

The time from presentation until treatment fluctuates throughout the year. Figures 6a–d show for triage categories 2–5, the median and 95th percentile times to start treatment. The Bureau does not report time to treatment for patients with conditions triaged as resuscitation (triage 1).

The 95th percentile treatment times are the lowest for this quarter over the past five years across all triage categories.

Figure 6a: Triage 2 Median and 95th percentile times to start treatment (minutes) in NSW emergency departments, January 2009 to March 2014



Figure 6b: Triage 3 Median and 95th percentile times to start treatment (minutes) in NSW emergency departments, January 2009 to March 2014

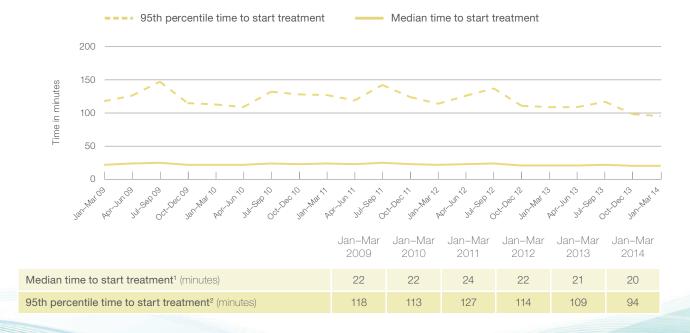
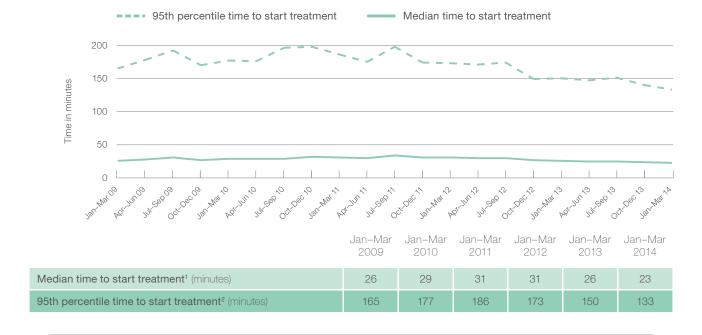


Figure 6c: Triage 4 Median and 95th percentile times to start treatment (minutes) in NSW emergency departments, January 2009 to March 2014



Figure 6d: **Triage 5** Median and 95th percentile times to start treatment (minutes) in NSW emergency departments, January 2009 to March 2014



- 1. The median is the time by which half of patients started treatment. The other half of patients took equal to or longer than this time.
- 2. The 95th percentile is the time by which 95% of patients started treatment. The final 5% of patients took equal to or longer than this time.

Note: Hospitals transitioning to one of the major information systems are excluded from this data during the quarter(s) of implementation (For more information see *Hospital Quarterly Background Paper: Approaches to reporting time measures of emergency department performance, Addendum June 2012*).

## Leaving the emergency department

# Time from presentation until leaving the ED this quarter

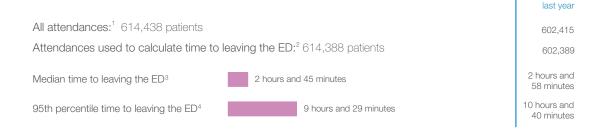
In the January to March 2014 quarter, the median time to leaving the ED was two hours and 45 minutes after presentation. The 95th percentile time to leaving the ED was nine hours and 29 minutes after presentation (Figure 7). Both are improvements from the same quarter last year.

There are different ways that a patient can leave the ED. The majority of patients leave after their treatment is complete or when they are admitted to hospital. Some patients choose not to wait to begin or complete treatment or are transferred to other hospitals. The way a patient leaves the ED is referred to as the mode of separation.

The number of patients who left without treatment or before treatment started, decreased from the same period last year.

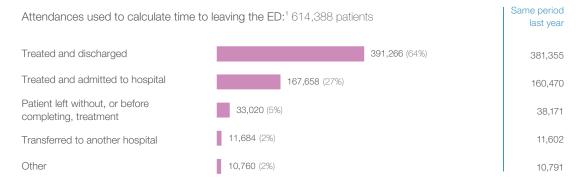
Same period

Figure 7: Time from presentation until leaving the emergency department, January to March 2014



- 1. All emergency and non-emergency attendances at the emergency department (ED).
- 2. All attendances that have a departure time.
- 3. The median is the time by which half of patients left the ED. The other half of patients took equal to or longer than this time.
- 4. The 95th percentile is the time by which 95% of patients left the ED. The final 5% of patients took equal to or longer than this time. Source: NSW Health, Health Information Exchange. Data extracted on 17 April 2014.

Figure 8: Leaving the emergency department by mode of separation, January to March 2014



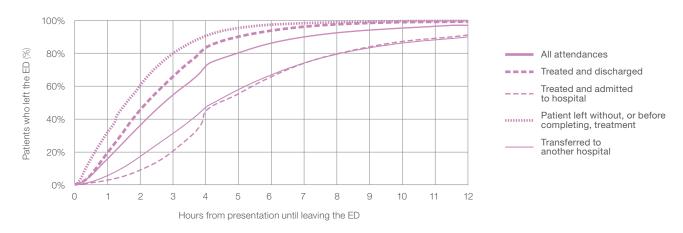
1. All attendances that have a departure time.

Note: All percentages rounded to whole numbers and therefore percentages may not add to 100%. Source: NSW Health, Health Information Exchange. Data extracted on 17 April 2014.

In the January to March 2014 quarter:

- 64% of patients received treatment in the ED and were discharged home (Figure 8). On average, these patients spent less time in the ED than patients who were admitted or transferred.
- 27% of patients received treatment in the ED and were subsequently admitted to a ward, a critical care unit or via an operating suite in the hospital (Figure 8). On average, these patients spent the most time in the ED (Figure 9).
- A small group of patients (2%) received treatment in the ED and were transferred to another hospital (Figure 8). On average, these patients spent longer in the ED than patients who were discharged (Figure 9).
- Some patients (5%) left the ED without, or before, completing treatment (Figure 8).
   On average, these patients spent the shortest time in the ED (Figure 9).

Figure 9: Percentage of patients who left the emergency department, by time and mode of separation, January to March 2014



	1 nour	2 nours	3 nours	4 nours	6 nours	8 nours	10 nours	12 nours
Treated and discharged	19%	45%	66%	84%	94%	98%	99%	99%
Treated and admitted to hospital	3%	9%	21%	45%	66%	80%	87%	91%
Patient left without, or before completing treatment	32%	61%	80%	91%	98%	99%	100%	100%
Transferred to another hospital	5%	17%	32%	48%	67%	80%	86%	90%
All attendances	16%	36%	54%	73%	86%	93%	96%	97%

Note: Time from presentation to the emergency department (ED) until recorded as leaving the ED. Source: NSW Health, Health Information Exchange. Data extracted on 17 April 2014.

# Time from presentation until leaving the ED: trends over time

Figure 10 shows the median and 95th percentile time from presentation until leaving the ED by quarter over five years. During January to March 2014, the median time to leaving the ED was two hours and 45 minutes from presentation. This is shorter than the same quarter in the previous five years.

During the January to March 2014 quarter, the 95th percentile time to leaving the ED was nine hours and 29 minutes after arriving in the ED. This is shorter than the same quarter in 2013 when the 95th percentile time to leaving the ED was 10 hours and 40 minutes, and shorter than this quarter in the previous years.

The time by which 95% of patients leave the ED following their arrival is the lowest recorded over the last five years.

Figure 10: Time from presentation until leaving the emergency department by quarter, January 2009 to March 2014



- 1. The median is the time by which half of patients left the emergency department (ED). The other half of patients took equal to or longer than this time.
- 2. The 95th percentile is the time by which 95% of patients left the ED. The final 5% of patients took equal to or longer than this time. **Note:** Time from presentation to the ED until recorded as leaving the ED.

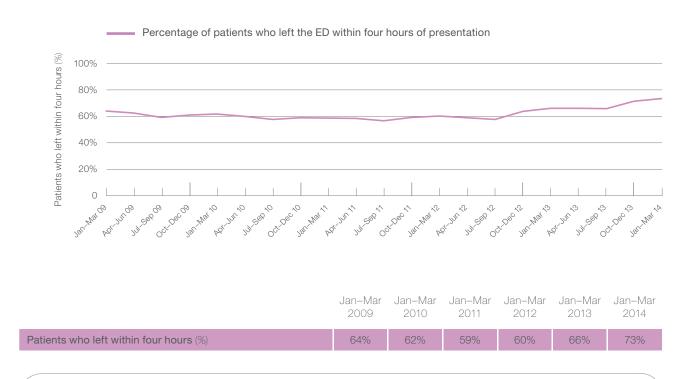
Note: Hospitals transitioning to one of the major information systems are excluded from this data during the quarter(s) of implementation.

#### Leaving the ED within four hours

In the January to March 2014 quarter, 73% of patients left the ED within four hours of presentation (Figure 11). This is higher than both last quarter (71%) and the same quarter last year (66%).

The January to March 2014 quarter showed the highest percentage of patients leaving the ED within four hours over the past five years.

Figure 11: Percentage of patients who left the emergency department within four hours of presentation, by quarter, January 2009 to March 2014



Note: Time from presentation to the ED until recorded as leaving the ED.

Note: Hospitals transitioning to one of the major information systems are excluded from this data during the quarter(s) of implementation.

Note: This measure is based on the National Emergency Access Target, however data presented here may not be directly comparable to the figures reported by the Commonwealth due to slight differences in timing, methods of calculation and the number of hospitals included.

# Some reasons for variation by hospital in patients leaving the ED within four hours

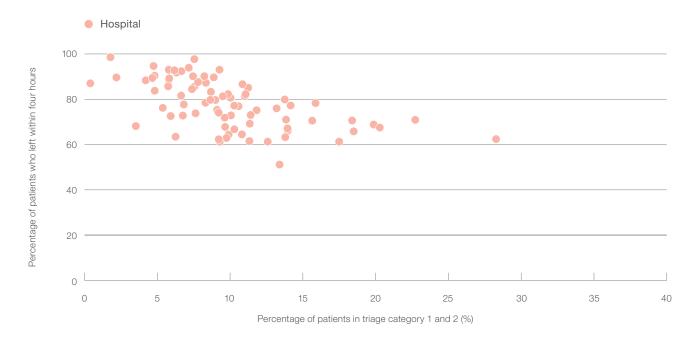
A higher proportion of urgent cases is a challenge for emergency departments.

Not all EDs are the same. Some will receive a particularly high proportion of urgent cases that require quick assessment, complex care and stabilisation in the ED. Others will receive higher proportions of non-urgent cases. Figure 12 presents the correlation between patients leaving the ED within four hours and the proportion of urgent patients.

In Figure 12 the percentage of urgent cases in each hospital (triage 1 and 2) is represented by a dot.

Hospitals that have a higher proportion of urgent cases are likely to have a lower percentage of patients leave the ED within four hours.

Figure 12: Percentage of patients who left the emergency department within four hours, by percentage of patients in triage 1 and 2, January to March 2014.



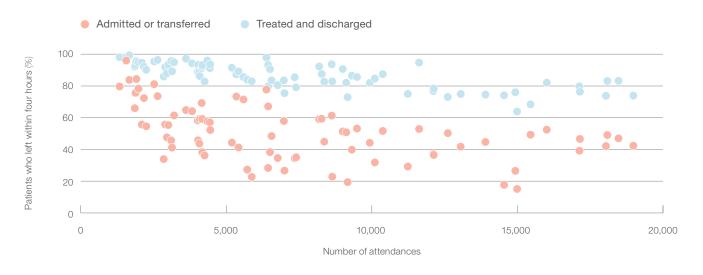
Note: Time from presentation to the ED until recorded as leaving the ED.

# Associations between the number of ED attendances and patients admitted or transferred

Figure 13 presents the correlation between the percentage of patients leaving the ED within four hours and the number of patients presenting at the ED by mode of separation. Mode of separation refers to the patient journey after presentation at the ED. Patients can either leave without or before completing treatment, be transferred to another hospital, treated and admitted to hospital or treated and discharged.

Each hospital in Figure 13 is represented by a blue and a red dot. The red dot represents the percentage of patients who were admitted or transferred within four hours and the blue dot represents the percentage of patients who were treated and discharged within four hours for the same hospital. Figure 13 highlights that the per cent of patients leaving within four hours decreases with increasing numbers of patients in EDs and is lower for admitted or transferred patients than for treated and discharged patients across all hospitals.

Figure 13: Percentage of patients who left the emergency department within four hours by total attendances, by grouped mode of separation January to March 2014



Note: Time from presentation to the ED until recorded as leaving the ED.

#### More urgent cases are more likely to be admitted or transferred

Figure 14 shows the percentage of patients in each mode of separation by triage category. Patients who are in triage categories 1 and 2 (more urgent) are more likely to be admitted or transferred than patients whose treatment is less urgent. Nearly two thirds of all patients are treated and discharged.

EDs in peer group A1 treat a higher proportion of patients in triage categories 1 and 2 than EDs in peer groups C1 and C2 (Figure 15).

Hospitals with more urgent cases have a higher percentage of patients who are admitted or transferred.

Figure 14: Percentage of ED patients in mode of separation group by triage category, January to March 2014

	Triage 1	Triage 2	Triage 3	Triage 4	Triage 5	All Triage Categories
Treated and discharged	7%	34%	53%	75%	85%	65%
Treated and admitted to hospital	82%	60%	41%	17%	5%	28%
Patient left without, or before completing treatment	1%	1%	3%	7%	9%	5%
Transferred to another hospital	10%	5%	3%	1%	0%	2%
Other	0%	0%	0%	0%	1%	0%

Figure 15: Percentage of ED patients in triage category by peer group, January to March 2014

	A1	В	C1	C2	All
Triage category 1 Resuscitation	1.1%	0.5%	0.3%	0.3%	0.6%
Triage category 2 Emergency	14.6%	11.3%	8.2%	7.3%	10.8%
Triage category 3 Urgent	36.8%	32.4%	30.5%	24.8%	31.1%
Triage category 4 Semi-urgent	39.5%	42.8%	47.4%	48.4%	43.7%
Triage category 5 Non-urgent	8.0%	13.1%	13.5%	19.3%	13.7%

#### The volume of patients admitted to hospital from ED affects the per cent of patients leaving within four hours

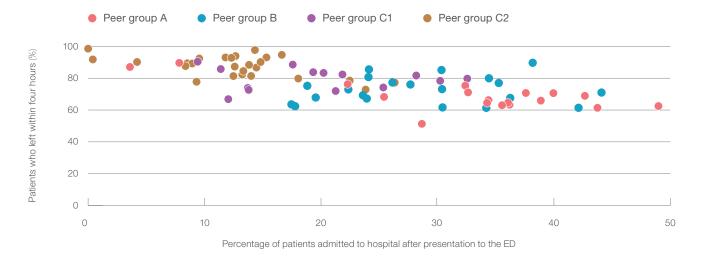
Figure 16 presents the correlation between the percentage of patients leaving the ED within four hours and the proportion of patients that are admitted to hospital, by peer group. This figure reaffirms the Bureau's finding that as more patients are admitted, fewer patients leave the ED within four hours.

It also shows that the time it takes for patients to depart the ED is related to peer group. The figure shows that hospitals from peer group A (large metropolitan hospitals) have higher percentages of admitted patients and lower percentages

of patients leaving the ED within four hours compared with hospitals in the C2 peer group (usually small and usually rural hospitals). Hospitals in the C2 peer group have a lower proportion of admission and better achievement in the percentage of patients who leave the ED within four hours.

Hospitals from peer group A (large metropolitan hospitals) have a higher percentage of admitted patients and are less likely to have patients leave the ED within four hours compared with hospitals in the C2 peer group (usually small and usually rural hospitals).

Figure 16: Percentage of patients who left the emergency department within four hours by percentage of ED patients admitted to hospital, January to March 2014



Note: Time from presentation to the ED until recorded as leaving the ED.

# There is variation within peer groups in the percentage of patients who leave the ED within four hours

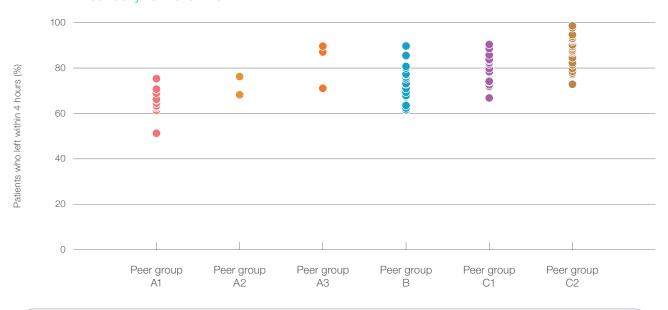
Figure 17 shows the percentage of patients leaving the ED within four hours of arrival at the hospital level by peer group.

This figure again shows that C2 peer group hospitals generally have more patients leaving the ED within four hours compared to other peer groups. In contrast, hospitals belonging to peer group A1 hospitals generally have fewer patients leaving the ED within four hours compared to other peer groups. While there are differences on

average between the peer groups, there is also considerable variation between hospitals within each peer group.

During the quarter, 55 out of the 78 hospitals reported an improved percentage of their patients who left the ED within four hours compared with the same quarter last year. 17 hospitals showed a reduction in the percentage of patients leaving the ED within four hours. In the A1 peer group, all 13 hospitals showed an increase in the percentage of patients who left the ED within four hours.

Figure 17: Percentage of patients who left the ED within four hours of presentation, by peer group, January to March 2014



Note: Time from presentation to the ED until recorded as leaving the ED.

## **Conclusion of analysis**

The portion of patients leaving the ED within four hours at a hospital varies with:

- Urgency of cases
- Number of patients admitted or transferred to another hospital
- Volume of patient visits

#### Case mix or urgency of patients

Hospitals with a high percentage of urgent cases and a low percentage of non-urgent cases tend to have poorer performance.

As Figure 12 shows, the greater the percentage of patients in the more urgent triage categories 1 and 2 the less likely it is that this hospital will have patients leaving the ED within four hours.

# Number of patients admitted or transferred to another hospital

Figure 13 shows that most hospitals have patients leaving the ED within four hours for their treated and discharged patients but were unable to meet this target for their admitted or transferred patients.

It is also important to note that more urgent cases are more likely to be admitted or transferred and therefore the percentage of patients leaving the ED within four hours is likely to be lower. For example Figure 14 shows 92% of triage 1 patients and 65% of triage 2 patients were admitted or transferred to another hospital.

#### Volume of patients

Our analysis shows that the percentage of patients leaving ED within four hours is also related to volume of patients. Hospitals from peer group A (large metropolitan hospitals) have lower performance when compared with C peer group (smaller and usually rural hospitals) (Appendix Table 2b).

High volume hospitals such as those in peer group A1 also have a higher percentage of more urgent cases than those in peer group C1 and 2 (Figure 15) and urgent cases are much more likely to be admitted or transferred to another hospital.

#### Peer group matters

The fairest way to compare hospital performance in regards to the percentage of patients leaving the ED within four hours is within peer group. This is because hospitals in the same peer group are likely to have similar factors such as volume and patient type. Even when comparing similar hospitals, there is variation in the proportion of patients leaving within four hours.

# Differences in performance between hospitals

#### Time to treatment in NSW EDs

Appendix tables 1a and 2a present the median and 95th percentile times to start treatment for patients in each triage category (categories 2, 3, 4 and 5) for individual EDs by LHD (local health district (table 1a)) and peer group (2a).

There is variation between hospitals when comparing time to treatment by triage category. For example, among principal referral and major hospitals (Peer groups A1 and B), the range of results for the most urgent category (triage 2) and the category with the largest number of patients (triage 4) in the January to March 2014 quarter are summarised below:

- The median time to start treatment for all patients with conditions triaged as emergency (triage 2) ranged from four minutes at St Vincent's Hospital, to 13 minutes at Royal Prince Alfred Hospital
- The 95th percentile time to start treatment for patients with conditions triaged as *emergency* (triage 2) ranged from 10 minutes at Manning Base and Hornsby Ku-ring-gai Hospitals to 54 minutes at Royal Prince Alfred Hospital
- The median time to start treatment for all patients with conditions triaged as semiurgent (triage 4) ranged from 15 minutes at the Tweed Hospital to 43 minutes at Lismore Base Hospital
- The 95th percentile time to start treatment for patients with conditions triaged as semi-urgent (triage 4) ranged from 80 minutes at the Tweed Hospital to 191 minutes at Manning Base Hospital.

#### Time to leaving the ED

Appendix tables 1b and 2b present number of attendances, the median and 95th percentile times to leaving the ED. Tables 1b and 2b also show the percentage of patients that left the ED within four hours, for individual EDs by LHD (table 1b) and by peer group (table 2b).

There is variation between hospitals when comparing the time to leaving the ED. For example, among principal referral and major hospitals (Peer groups A1 and B), the highest and lowest times in the January to March 2014 quarter are summarised below:

- The median time to leaving the ED ranged from two hours and four minutes at Tweed Hospital to three hours and 56 minutes at Gosford Hospital
- The 95th percentile time to leaving the ED ranged from six hours and 22 minutes at Manly District Hospital to 20 hours and 20 minutes at Campbelltown Hospital
- The percentage of patients who left the ED within four hours from presentation ranged from 51% at Gosford Hospital to 90% at Auburn Hospital.

For more detailed emergency department performance information about each public hospital see the **Appendices** section of this report on page 21.

# **Appendix:** ED time performance measures

**Download** ED time performance measures by 'local health district' in a PDF file

**Download** ED time performance measures by 'peer group' in a PDF file

**Download** ED time performance measures by 'local health district' in an Excel file

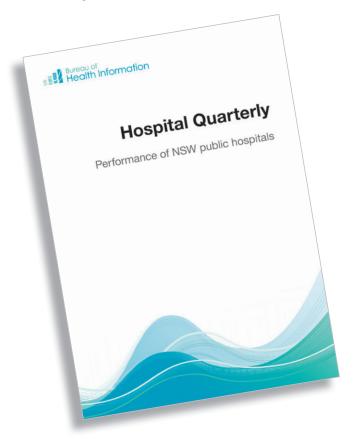
**Download** ED time performance measures by 'peer group' in an Excel file

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The suite of products includes:

- Three core modules titled Admitted Patients, Elective Surgery and Emergency Departments
- Appendix tables showing key results by peer group and LHD
- Activity and performance profiles about emergency department care and elective surgery for more than 80 hospitals and NSW as a whole
- Performance dashboards of hospital, LHD and peer group results on the Bureau's new online interactive tool Healthcare Observer at www.bhi.nsw. gov.au/healthcareobserver



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The Bureau of Health Information provides the community, healthcare professionals and the NSW Parliament with timely, accurate and comparable information on the performance of the NSW public health system. The work of the Bureau helps to improve and enhance accountability in the NSW health system and assists in ensuring the system benefits the people of NSW.

The Bureau is an independent, board-governed statutory health corporation. The conclusions in this report are those of the Bureau and no official endorsement by the NSW Minister for Health, the NSW Ministry of Health or any other NSW public health organisation is intended or should be inferred.

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Please note that there is the potential for minor revisions of data in this report. Please check the online version at www.bhi.nsw.gov.au for any amendments.